

IN THE UNITED STATES DISTRICT COURT  
FOR THE DISTRICT OF PUERTO RICO

NELSON BONILLA FRANCO,

**Plaintiff**

**v.**

GLAXOSMITHKLINE

**Defendant(s)**

**CIVIL NO. 06-1781 (JAG)**

**OPINION AND ORDER**

GARCIA-GREGORY, D.J.

Pending before the Court is Glaxosmithkline's ("GSK") Motion for Summary Judgment, filed on January 14, 2008 (Docket No. 53). The Motion was referred to Magistrate Judge Marcos E. López for a Report and Recommendation. (Docket No. 70). The Magistrate Judge recommended that the Motion for Summary Judgment be **DENIED**. For the reasons set forth below, this Court **ADOPTS** the Magistrate Judge's Report and Recommendation.

**FACTUAL AND PROCEDURAL BACKGROUND**

Plaintiff Nelson Bonilla Franco was born on March 14, 1959 and was 47 years old when he filed this action. He started working at GSK on June 4, 1980, as a Pharmaceutical Operator. In or around 1984, he was promoted to the position of Laboratory Analyst. In or around 1989, he was promoted to the position of Manufacturing

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Supervisor. In or around 2001, he was promoted to Senior Manufacturing Supervisor. (Docket No. 97-2, ¶ 2; Docket No. 141-1, ¶ 2). Jorge L. Soto Figueroa ("Soto Figueroa") who supervised Plaintiff during 2004-2005 testified in his deposition that Plaintiff was a trustworthy leader, was more knowledgeable than him in the Tablets Area, never had complaints, nor any problem with regard to his performance. (Docket No. 97, Exh. 5, pp. 28-30). During the time he was employed at GSK he also received multiple awards and recognitions. (Docket No. 97-2, Exhs. 7, 8).

On April 27, 2005, while Plaintiff was a Senior Manufacturing Supervisor, a Consent Decree of Condemnation and Permanent Injunction ("Consent Decree") was entered between the U.S. Food and Drug Administration ("FDA") and GSK. By virtue of this Consent Decree, certain drugs were seized under warrants of arrest *in rem*. According to the FDA, the methods, facilities and controls used for the manufacture, processing, packaging, and holding of certain drugs did not comply with current regulations, as required by the Federal Food, Drug, and Cosmetic Act, 21 U.S.C. 351(a)(2)(B).

As a result of the Consent Decree, GSK entered into a process of being constantly audited by the FDA. There were potential penalties of ten thousand dollars (\$10,000) in liquidated damages for each day in violation of the Consent Decree. A maximum penalty of ten million dollars (\$10,000,000) in any one calendar year and the possibility of plant closure. (Docket No. 53-3, ¶ 1-2; Docket

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No. 141-1, ¶ 9).

As a consequence of the Consent Decree GSK increased its employee's workload. For instance, the documentation (observations, investigation reports and lot documents deviations) was more extensive and had to be approved by a company named Quantic. Quantic was the company agreed to between the FDA and GSK to follow up on the correction of the deficiencies identified in the Consent Decree. The documentation had to be handed in by the deadlines imposed by Quantic for its approval. (Docket No. 90, Exh. 12, pp. 28-34).

Another consequence of the Consent Decree was that GSK adopted a zero tolerance policy towards mistakes. For example, on January 24, 2006, GSK terminated José A. Soto ("Soto"), an Operational Quality Technician. Soto, who was born in 1974, was fired because he failed to comply with a "SOP requirement" (Standard Operating Procedure requirement) in the entry of information into CAPAs (Corrective Action Preventive Action). (Docket No. 90, Exh. 12, p. 28-34; Docket No. 53, Exh. 6, ¶¶ 3-6).

Essentially, CAPAs main purpose was to aid GSK in preventing errors from recurring. CAPAs were the product of investigations conducted after variations in the manufacturing process occurred (Docket No. 53-3, ¶ 4; Docket No. 97-2, ¶ 4, ¶ 11; Docket No. 141-1, ¶ 11). CAPAs detailed the measures and actions to be taken by GSK to fix a deviation and established a deadline for its

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completion. CAPAs were implemented through Technical Change Requests ("TCRs"). (Docket No. 90, Exh. 12, pp. 37-41, 55-57; Docket No. 90, Exh. 9, pp. 47-48; Docket No. 97-2, ¶ 12; Docket No. 141-1, ¶ 12).

As part of the many changes that took place after the Consent Decree, GSK created Remediation Teams. These teams were responsible for correcting all the deficiencies identified by the FDA. GSK assigned experienced leaders to manage the Remediation Teams. (Docket No. 53-3, ¶ 4; Docket No. 97-2, ¶ 3, ¶ 10; Docket No. 141-1, ¶ 10). On November, 2005, Plaintiff was assigned as the leader of a Manufacturing Remediation Team because of his experience and expertise in the field. (Docket No. 53-3, ¶ 6; Docket No. 97-2, ¶ 6). As part of his role in a Manufacturing Remediation Team, Plaintiff supervised seven (7) persons and was responsible for the decisions taken by the team. (Docket No. 53-3, ¶ 7; Docket No. 97-2, ¶ 7). As a result of his assignment as leader of one of the Remediation Teams, Plaintiff's work load was increased. He was assigned approximately three hundred (300) CAPAs that were in backlog since 2004. He was also assigned several TCRs. (Plaintiff's depo. Docket No. 90, Exh. 12, pp. 113-115). On September 19, 2005, he was assigned TCR 0473, which was due on September 2, 2005. At the time he was assigned TCR 0473 Plaintiff was supervised by Josefina Vega ("Vega"), GSK's Manufacturing Manager. Vega reported to Stephen Brandt ("Brandt"), Manufacturing Director, who in turn

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reported to Giuseppe Carloni ("Carloni"), Manufacturing Vice-President. (Docket No. 53-3, ¶ 8; Docket No. 97-2, ¶ 8).

On February 1, 2006, Brandt issued a warning to the Plaintiff. The warning stated, among other things, that on January 25, 2006, "it was discovered that Technical Request #0473 ('TCR 0473') had not been closed despite the CAPA commitment of September 2, 2005", and that Plaintiff's failure to complete TCR 0473 and his "lack of ownership and accountability for this critical CAPA implementation ha[d] put the site at risk." The warning also informed Plaintiff that all disciplinary actions against him were considered and that it had been decided that he was to be assigned to the position of Operation Support Group Leader reporting to María C. Grafals. The warning informed Plaintiff that he would be evaluated by Vega and Joaquin Villeta ("Villeta") every thirty days for a maximum of ninety days. If plaintiff's performance during the following two years fell below expectations, he would be "re-graded to the corresponding grade for ... [his] new job". He would maintain his grade level and benefits during the two years. (Docket No. 53, Exh. 9). Plaintiff was then placed on a probationary period. (Docket No. 53-3, ¶ 17; Docket No. 97-2, ¶ 17).

On February 13, 2006, while on probation, Plaintiff went on medical leave due to his mental and emotional condition. His doctor ordered Plaintiff to rest at home from February 12, 2006 to March 31, 2006. He also ordered Plaintiff to be hospitalized at San Juan

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Capestrano Hospital in order to receive treatment for his severe depression. (Docket 53-3, ¶ 18; Docket 97-2, ¶ 18, ¶ 49, ¶ 52; Docket No. 141-1, ¶ 49, ¶ 52).

On Sunday, March 5, 2006, and before his medical leave expired, Plaintiff entered GSK's premises. (Docket No. 53, Exh. 7, ¶ 9). Plaintiff's co-workers Hugo Orellano and Ivette Díaz were unaware of the nature of Plaintiff's absence and his sudden presence at the plant prompted them to call Vega to inform her of the situation. (Docket No. 53-3, ¶ 23; Docket No. 97-2, ¶ 23).

GSK conducted an investigation and found that the security video cameras at GSK had filmed Plaintiff entering GSK's premises empty handed and exiting them with what appeared to be a binder and several documents. (Docket No. 90-6; Docket No. 97, Exh. 1, ¶ 69). After the investigation Ervin Rodríguez, ("Rodríguez"), GSK's Human Resources Director, wrote an e-mail to Luisa C. Ruiz ("Ruiz"), Employee Relations Manager, informing her that Plaintiff had accessed the plant without authorization during his medical leave in violation of the policy that prohibits employees from entering the premises out of assigned shifts. GSK's policy regarding leave of absences required that employees on medical leave must pass through GSK's infirmary and obtain a certificate authorizing them to return to work. Plaintiff was aware of this policy. (Docket No. 90-8, p. 11; Docket No. 90-14). Ruiz was told that Plaintiff was already under a final warning due to performance issues and that

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there were witnesses and photographic evidence that confirmed that Plaintiff had removed documents from the plant. (Docket No. 53-3, ¶ 26). As a result, Graham Johnson (the plant's General Manager and President), Rodríguez and Carloni recommended the immediate termination of the Plaintiff's employment at GSK. (Docket No. 97-2, ¶ 26).

On March 16, 2006, Ruiz called Plaintiff. GSK alleges that the call was made to concert an appointment with the Plaintiff. (Docket No. 53-3, ¶ 27). However, Plaintiff alleges that Ruiz called to ask him to report back to work. (Docket 97-2, ¶ 26; Docket No. 97, Exh. 1, ¶ 72, ¶ 74). Plaintiff told Ruiz he was on medical leave and could not return to work. (Docket No. 53-3, ¶ 27).

On March 24, 2006, Plaintiff filed a discrimination charge before the Equal Employment Opportunity Commission ("EEOC"). (Docket No. 53, Exh. 22). Plaintiff alleges that on the same day he filed the EEOC claim he gave Brandt a copy. (Docket No. 97-3, ¶ 27). GSK alleges that it was only notified "on or after April 6." (Docket No. 53-3, ¶ 30). On April 5, 2006 Plaintiff was terminated. The termination letter said that the reason for his termination was that he had entered GSK's premises while on medical leave, without going through the return to work procedure, and removed materials and documentation without authorization. (Docket No. 53, Exh. 26).

Plaintiff contends that on two occasions at the end of 2005 or

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the beginning of 2006 he complained to Carloni about alleged harassing and discriminatory comments made by Vega and Brandt about his age. (Docket No. 90. Exh. 12, pp. 209-210). He also contends he talked to Ruiz about the comments at the end of 2005. (Docket No. 90, Exh. 12, pp. 295-296). At all times he was aware that GSK had an EEOC policy against age discrimination and retaliation which establishes a written complaint mechanism. (Docket No. 53-3, ¶ 34; Docket No. 97-2, ¶ 34)

On August 9, 2006, Plaintiff filed this action against GSK. Plaintiff's complaint avers the following: (1) GSK's actions violated the Age Discrimination in Employment Act, 29 U.S.C. § 621 *et seq.* ("ADEA"); (2) that he suffered retaliation due to his opposition to GSK's unlawful employment practices; and, (3) that he has supplemental state law claims under Puerto Rico Law No. 100 of June 30, 1959, 29 P.R. Laws Ann. § §146 *et seq.* (2006) ("Law 100"); Puerto Rico Law No. 115 of December 20, 1991, 29 P.R. Laws Ann. § §194 *et seq.* (2006) ("Law 115"); Puerto Rico Law No. 80 of May 30, 1976, as amended, 29 P.R. Laws Ann. tit. §185a *et seq.* (2006) ("Law 80"); Puerto Rico Law No. 44 of June 2, 1985, as amended, 1 P.R. Laws Ann. § 501 *et seq.* (2006) ("Law 44"); and, Article 1802 of the Puerto Rico Civil Code, 31 P.R. Laws Ann. § 5141 (2006) ("Article 1802").

On January 14, 2008, GSK filed the present motion for Summary Judgment. Essentially the Motion requests: (1) the dismissal of



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Plaintiff's ADEA discrimination claim for failure to prove the second prong (meeting job expectations) of the McDonnell Douglas burden shifting scheme for establishing a prima facie case. (Docket No. 53-2, p. 8); (2) the dismissal of the ADEA discrimination claim for failure to establish that the reasons given by GSK for the Plaintiff's termination were pretexts. (Docket No. 53-2, p. 22); (3) the dismissal of the ADEA hostile environment claim for failure to establish that the harassment was sufficiently severe and pervasive to alter the terms and conditions of his employment. (Docket No. 53-2, p. 14-19); (4) that GSK be allowed to use the Faragher/Ellerth defense against the hostile work environment claim. (Docket No. 53-2, p. 19); (5) the dismissal of Plaintiff's retaliation claim for failure to establish a causal nexus between a protected activity and the termination. (Docket No. 53, p. 27); and, (6) that this Court refrain from exercising supplemental jurisdiction over the state law claims. (Docket No. 53-2, p. 35).

GSK's Motion for Summary Judgment was referred to the Magistrate Judge on February 25, 2008. (Docket No. 70). Plaintiff's opposition was filed on March 31, 2008. (Docket No. 97). GSK's reply was filed on July 18, 2008. (Docket No. 140). Plaintiff's sur-reply was filed on August 15, 2008. (Docket No. 159). On October 16, 2008 the Magistrate Judge issued a Report and Recommendation. (Docket No. 179).

The Report and Recommendation advises this Court to DENY the

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Motion for Summary Judgment based on the following conclusions: (1) Plaintiff met the second prong of the ADEA prima facie case because he showed he fulfilled GSK's job expectations and there is an absence in the record of a history of negative evaluations. (Docket No. 179, p. 15); (2) Ageist remarks made by Plaintiff's superiors, if found to be true, were severe enough and made frequently enough so that a rational fact finder could sustain a claim for hostile work environment. (Docket No. 179, p. 30); (3) The Faragher/Ellerth defense to the hostile work environment claim is not available to GSK because Plaintiff's termination is a tangible employment action that precludes its availability. (Docket No. 179, p. 30); (4) The retaliation claim based on Plaintiff's oral complaints about the comments made by his superiors presents a causal nexus with an adverse employment action, which is sufficient to survive GSK's Motion for Summary Judgment. (Docket No. 179, 36).

#### **STANDARD OF REVIEW**

##### **1. Summary Judgment Standard**

The Court's discretion to grant summary judgment is governed by Rule 56 of the Federal Rules of Civil Procedure. Rule 56 states, in its pertinent part, that a court may grant summary judgment only if "the pleadings, depositions, answers to interrogatories, and admissions on file, together with the affidavits, if any, show that there is no genuine issue as to any material fact and that the

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moving party is entitled to judgment as a matter of law." Thompson v. Coca-Cola Co., 522 F.3d 168, 175 (1st Cir. 2008) ( citing Fed.R.Civ.P. 56©) .

In order for a factual controversy to prevent summary judgment, the dispute must be "genuine" and the contested facts must be "material". The issue is "genuine" if it can be resolved in favor of either party. Calero-Cerezo v. U.S. Dep't of Justice, 355 F.3d 6, 19 (1st Cir. 2004). A fact is "material" if it has the potential of changing the outcome of the suit under governing law. See Anderson v. Liberty Lobby, Inc., 477 U.S. 242, 248 (1986). The party moving for summary judgment bears the burden of showing the absence of a genuine issue of material fact. See Celotex Corp. v. Catrett, 477 U.S. 317, 323 (1986).

"In prospecting for genuine issues of material fact, we resolve all conflicts and draw all reasonable inferences in the nonmovant's favor." Viceberg v. Bissonnette, 548 F.3d 50, 56 (1st Cir. 2008). Although this perspective is favorable to the nonmovant, once a properly supported motion has been presented before the Court, the opposing party has the burden of demonstrating that a trial-worthy issue exists that would warrant the denial of the motion for summary judgment. Anderson, 477 U.S. at 248. This is demonstrated through the "submissions of evidentiary quality." Iverson v. City of Boston, 452 F.3d 94, 98 (1st Cir. 2006) (internal citations omitted). It may not be

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demonstrated by resting on "conclusory allegations, improbable inferences, and unsupported speculation." Forestier Fradera v. Municipality of Mayaguez, 440 F.3d 17, 21 (1st Cir. 2006) (citing Benoit v. Technical Mfg. Corp., 331 F.3d 166, 173 (1st Cir. 2003)).

For issues where the opposing party bears the ultimate burden of proof, the party cannot merely rely on the absence of competent evidence, but must affirmatively point to the specific facts that demonstrate the existence of an authentic dispute. See Suarez v. Pueblo International, Inc., 229 F.3d 49, 52 (1<sup>st</sup> Cir. 2000). Furthermore, on issues "where the opposing party bears the burden of proof, it must 'present definite, competent evidence' from which a reasonable jury could find in its favor." United States v. Union Bank For Sav. & Inv. (Jordan), 487 F.3d 8, 17 (1st Cir. 2007) (citing United States v. One Parcel of Real Property, 960 F.2d 200, 204 (1st Cir. 1992)).

It is important to note that throughout this process, this Court cannot make credibility determinations, weigh the evidence, and make legitimate inferences from the facts for they are jury functions, not those of a judge. See Anderson, 477 U.S. at 225.

## 2. Standard for Reviewing a Magistrate Judge's Report and Recommendation

Pursuant to 28 U.S.C. § 636(1)(B), Fed.R.Civ.P. 72(b) and Local Rule 503, a district court may refer dispositive motions to

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a United States Magistrate Judge for a Report and Recommendation. See Alamo Rodríguez v. Pfizer Pharmaceuticals, Inc., 286 F.Supp.2d 144, 146 (D.P.R. 2003). The adversely affected party may "contest the Magistrate Judge's report and recommendation by filing objection 'within ten days of being served' with a copy of the order." United States of America v. Mercado Pagán, 286 F.Supp. 2d 231, 233 (D.P.R.) (citing 287 U.S.C. § 636(b)(1)). If objections are timely filed, the District Judge shall "make a de novo determination of those portions of the report or specified findings or recommendation to which [an] objection is made." Rivera-De-Lean v. Maxon Eng'g Servs., 283 F. Supp. 2d 550, 555 (D.P.R. 2003). A district court can "accept, reject, or modify, in whole or in part, the findings or recommendations made by the magistrate," however, if the affected party fails to timely file objections, the district court can assume that they have agreed to the Magistrate Judge's recommendation. Alamo Rodríguez, 286 F.Supp.2d at 146 (citing Templemen v. Chris Craft Corp., 770 F.2d 245, 247 (1st Cir. 1985)).

#### **DISCUSSION**

The following are GSK's objections to the Report and Recommendation: (1) The Report and Recommendation erroneously relied on the Plaintiff's affidavit. (Docket No. 186, pp. 1-9); (2) The Report and Recommendation erroneously concluded that Plaintiff

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met the second prong of ADEA's prima facie case. (Docket No. 186, p. 9); (3) The Report and Recommendation erroneously concluded that there are genuine issues of material facts. (Docket No. 186, p. 9); (4) The Report and Recommendation failed to apply and analyze the correct pretext standard. (Docket No. 186, p. 11); (5) The Report and Recommendation erroneously concluded that the hostile work environment claim survived the Motion for Summary Judgment and that the Faragher/Ellerth defense is not available to GSK. (Docket No. 186, p. 18); and, (6) The Report and Recommendation failed to dismiss Plaintiff's retaliation claim. (Docket No. 186, p. 21). GSK's objections will be addressed individually.

1. The Report and Recommendation erroneously relied on the Plaintiff's affidavit

GSK urges this Court to completely disregard the Plaintiff's affidavit. It argues that Plaintiff only produced the affidavit after he had the benefit of reviewing GSK's Motion for Summary Judgment and that it is a "sham affidavit." (Docket No. 186, p. 2). The Report and Recommendation disregarded the affidavit in three instances because of unexplained inconsistencies with the deposition testimony. The inconsistencies in the Plaintiff's affidavit are: (1) Plaintiff's statement denying that CAPAs had deadlines (Docket No. 179, p. 4, note 3); (2) Plaintiff's statement that the documentation related to the observations, investigation

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reports, lot documentation, deviations, and TCRs was not more extensive because of the Consent Decree (Docket No. 179, p. 5, note 4); and, (3) Plaintiff's statement that Quantic "was only a company which provided limited guidance on the correction of the deficiencies identified by the FDA in the Consent Decree" and that "Quantic never imposed any deadlines regarding TCRs or CAPAs". (Docket No. 179, p. 5, note 4); and, (4) Plaintiff's statement that no zero tolerance policy was adopted by GSK after the Consent Decree. (Docket No. 179, p. 5, note 5). GSK argues that the entire affidavit should have been stricken "in its entirety inasmuch as plaintiff should not benefit from the fruit of a poisonous tree." (Docket No. 186, p. 2). It contends that the affidavit's only purpose was to defeat its Motion for Summary Judgment. (Docket No. 186, p. 2).

The First Circuit, along with most other Circuits, has developed its own form of "sham affidavit" doctrine. It was first developed by the Second Circuit in Perma Research & Development Co. v. Singer Co., 410 F.2d 572 (2nd Cir. 1969). Within the First Circuit it is established that "[w]hen an interested party has given clear answers to unambiguous questions, he cannot create a conflict and resist summary judgment with an affidavit that is clearly contradictory, but does not give a satisfactory explanation of why the testimony is changed." Colantuoni v. Alfred Calcagni & Sons, Inc., 44 F.3d 1, 4-5 (1st Cir. 1994).

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The First Circuit has also said that the doctrine is, on the one hand, "a concern with the credibility of a later disavowal" and on the other, a matter of policy: "If prior statements under oath could be disavowed at will after a motion is made, the other side would be faced with a constantly moving target and summary dispositions made almost impossible." Hernandez-Loring v. Universidad Metropolitana, 233 F.3d 49, 54 (1st Cir. 2000). "Whether there is a contradiction and whether the explanation for it is satisfactory are both likely to depend very much on an assessment of the specific facts; and in such cases the district court's judgment is likely to be superior to that of a more remote appellate tribunal." Id. at 996 (citing United States v. Howard (In re Extradition of Howard), 996 F.2d 1320, 1327-28 (1st Cir. 1993)). In sum, District courts are entitled to disregard portions of affidavits that include new information whenever said information was clearly asked for in previous questions. This Court, therefore, is not compelled to and will not strike Plaintiff's entire affidavit because of its unexplained inconsistencies.

This Court, however, cannot make credibility determinations, weigh the evidence, and make legitimate inferences from the facts since those are jury functions. Anderson, 477 U.S. at 225. The record as a whole indicates that there is a sufficient and material issue of fact regarding whether Plaintiff was discriminated against because of his age.



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2. The Report and Recommendation erroneously concluded that Plaintiff met the second prong of the ADEA's prima facie case requirement

In an ADEA claim, when a plaintiff lacks direct evidence of discrimination he or she must establish a prima facie case. In the absence of direct evidence, the prima facie case is established through the burden shifting method developed in McDonnell Douglas Corp. v. Green, 411 U.S. 792 (1973). To establish a prima facie case under ADEA, Plaintiff must show by a preponderance of the evidence that: (1) He or she is over 40 years of age; (2) That his or her job performance was satisfactory and met the employer's legitimate expectations; (3) That he or she suffered an adverse employment action; and, (4) That the defendant sought a replacement with roughly equivalent job qualifications. See Gonzalez v. El Dia, Inc., 304 F.3d 63 (1st Cir. 2002). In its Motion for Summary Judgment GSK concedes that Plaintiff meets the first, third and fourth prong of the ADEA prima facie case, but denies that he met the second prong. (Docket 53-2, pp. 8-9). In said Motion GSK argues that Plaintiff failed to meet its job expectations because he did not comply with his CAPA commitments and with the return to work policy. In its Objections to the Report and Recommendation GSK argues that what must be analyzed is the Plaintiff's performance at the time of his termination and that his alleged prior performance is irrelevant. (Docket No. 186, p. 9). GSK is wrong.

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The Report and Recommendation found that Plaintiff met the second prong of the ADEA prima facie case. It concluded that the record reflects that Plaintiff met and even exceeded GSK's job expectations throughout his 26 year career there. (Docket No. 179, p. 15). The Report and Recommendation also points to the fact that there is a complete lack of evidence in the record as to any negative evaluations, except for the warning of February 1, 2006. (Docket No. 179, p. 14).

This Court concurs with the Report and Recommendation in finding that it is the history of employment as a whole, and not at the time of termination, what must be evaluated. A long history of promotions may be found, as here, to support a finding that a plaintiff met job expectations. See Mulero Rodriguez v. Ponte's, Inc., 98 F.3d 670, 673 (1996) (citing Keisling v. SER-Jobs for Progress, Inc., 19 F.3d 755, 760 (1st Cir. 1994)). See also Acevedo Martinez v. Coatings Inc. and Co., 251 F.Supp.2d 1058, 1067 (D.P.R. 2003); Alabarces v. Sabre Holding Corp., 2006 WL 2818976 (D.P.R. 2006).

Plaintiff started at GSK in 1980 as a Pharmaceutical Operator. He was promoted around 1984 to the position of Laboratory Analyst. Around 1989 he was promoted to the position of Manufacturing Supervisor. In or around 2001, he was promoted to Senior Manufacturing Supervisor. In November, 2005, he was put in charge of one of the Remediation in Teams created to comply with the

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Consent Decree. He also received positive evaluations for 2004 and was given a 4.5% salary increase in April, 2005. On December 2, 2005 he received an e-mail from Carloni saying, "Nelson[:] great job!! Keep focus for another week and we'll get where we want to be..." (Docket 97, Exh. 8). The record also shows that in 2003 and 2005 Plaintiff received at least three awards and recognitions. (Docket No. 97, Exh. 7, pp. 2-4, 6). It can be inferred from the aforementioned history of promotions (along with a positive evaluation, a recent raise, awards and recognitions and praises from a supervisor), that Plaintiff in fact met his employer's job expectations.

GSK also alleges that the Report and Recommendation erroneously relied on the complete absence in the record of a pattern of negative evaluations to conclude that Plaintiff met GSK's job expectations. (Docket No. 186, p. 9). GSK alleges that the Report and Recommendation's conclusion "places upon an employer an unsurmountable burden" of showing a "pattern of prior discipline and absence of good behavior." Id. This Court disagrees.

Use by a court of the absence of a pattern of negative evaluations to conclude that a plaintiff met his or her job expectations does not place upon an employer an "unsurmountable burden." Said absence may be validly used as an indicator that an employee was meeting job expectations. See Quevedo-Gaitan v. Sears Roebuck de Puerto Rico, 536 F.Supp.2d 158, 170 (D.P.R. 2008). Other

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than the February warning there is a complete absence in the record of any other disciplinary actions taken against the Plaintiff. Furthermore, the Report and Recommendation did not conclude that Plaintiff was meeting GSK's job expectations solely on the grounds that there is an absence of negative employment history. As discussed above, it also considered the proven history of promotions, awards and recognitions.

3. The Report and Recommendation erroneously concluded that there are genuine issues of material facts

The Report and Recommendation concludes that there are issues of material fact regarding: (1) whether Plaintiff was treated differently than other younger managers; and, (2) whether GSK's return to work policy was selectively implemented. (Docket No. 179, p. 27). GSK contends that even if the evidence regarding the disparate treatment and the irregular implementation of the return to work policy were true, said evidence is not enough to defeat its Motion for Summary Judgment. (Docket No. 186, p. 10). This Court disagrees.

Regarding the disparate treatment, the Report and Recommendation found that other Remediation Team leaders such as Jennifer Alcover (approximately 32 years old), Erica Rivera (approximately 32 years old) and Lorraine Torres (approximately 32 years old) were not disciplined even when they had CAPAs that were

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older than TCR 0473. (Docket No. 179, p. 22). It also found that many younger employees that had CAPAs assigned to them were not disciplined (Docket No. 179, p. 22). The Report and Recommendation found that this raised a genuine issue of material fact precluding a Motion for Summary Judgment. Again, a fact is "material" if it has the potential of changing the outcome of the suit under governing law. See Anderson v. Liberty Lobby, Inc., 477 U.S. 242, 248 (1986). Whether in fact younger managers were not disciplined is material because it may impact the final outcome of this suit since the issue bears upon the question of whether Plaintiff was treated differently because of his age.

Regarding the implementation of the return to work policy, the Report and Recommendation found that Plaintiff had presented enough evidence to raise a genuine issue of material fact as to whether the return to work policy was always enforced and whether the way it was enforced with respect to Plaintiff had to do with his age. The question of whether the return to work policy was only enforced against Plaintiff will bear on the final outcome of this suit and therefore precludes GSK's Motion for Summary Judgment.

"[A]n employer would be entitled to judgment as a matter of law if the record conclusively revealed some other, nondiscriminatory reason for the employer's decision, or if plaintiff created only a weak issue of fact as to whether the employer's reason was untrue and there was abundant and

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uncontroverted evidence that no discrimination had occurred.” Zapata-Matos v. Reckit and Coleman, Inc., 277 F.3d 44 (1st Cir. 2002) (citing Reeves v. Sanderson Plumbing Products, Inc., 530 U.S. 133 (2000)). In the present case this Court concurs with the Report and Recommendation in finding that Plaintiff has created a significant issue of fact precluding summary judgment. (Docket No. 179, p. 27)

4. The Report and Recommendation failed to apply and analyze the correct pretext standard

GSK argues that the Report and Recommendation did not apply the correct pretext standard. (Docket No. 186, p. 11). This Court cannot agree with GSK. The Report and Recommendation applied the correct pretext standard. It correctly analyzed whether the reasons for placing Plaintiff on probation and his subsequent discharge were pretexts and whether the true reason is age discrimination. (Docket No. 179, p. 19).

The Report and Recommendation correctly applied Zapata-Matos v. Reckit and Coleman, Inc., 277 F.3d 44 (1st Cir. 2002) to establish that once GSK proffered what it believed to be nondiscriminatory reasons for placing Plaintiff on probation and for discharging him, the burden shifted back to Plaintiff to establish through evidence that: (1) the reason was false; and, (2) the real reason was based on age. The Report and Recommendation was

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also correct in pointing out that the same evidence used to establish pretext can support a finding of discriminatory animus. "[E]vidence showing that the employer's articulated reason is false can be sufficient to overcome the third stage in the McDonnell Douglas framework, but 'there can be no mechanical formula... everything depends on the individual facts.'" Id. (citing Thomas v. Eastman Kodak Co., 183 F.3d 38 (1st Cir. 1999)). As discussed in the previous section, the Report and Recommendation found that there are genuine issues of material fact in dispute regarding whether Plaintiff was disciplined while younger managers were not and whether the return to work policy was selectively applied to the Plaintiff. These issues bear on the truthfulness of GSK's articulated reasons and ultimately on the question of whether age discrimination was the true reason.

5. The Report and Recommendation erroneously concluded that the hostile work environment claim survived GSK's Motion for Summary Judgment and that the Faragher/Ellerth defense is not available to GSK

GSK contends that the hostile work environment claim should have been dismissed. It states that even assuming that the comments made by Plaintiff's supervisors were suggestive of a bias against "old employees," they were not pervasive or severe enough to constitute a hostile work environment. (Docket No. 186, p. 18). It

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alleges that Plaintiff failed to establish that the comments and action were either severe, abusive, humiliating or physically threatening. (Docket No. 186, p. 18). GSK fails to acknowledge that courts, as the Report and Recommendation pointed out, must take into account the totality of the circumstances. (Docket No. 179, p. 28). The circumstances include: (1) the frequency of the discriminatory conduct; (2) its severity; (3) whether it is threatening or humiliating; and, (4) whether it unreasonably interferes with the employee's work performance. Marrero v. Schindler Elevator Corp., 494 F.Supp.2d 102, 110 (D.P.R. 2007).

The Report and Recommendation concluded that, if found to be true, the comments made by Brandt and Vega were frequent enough (3 to 4 times a day) and severe enough that a rational fact finder could see them as sufficient to sustain a hostile work environment claim. (Docket No. 179, p. 30). This Court agrees with the Report and Recommendation. A rational fact finder may conclude that comments such as "old man, I am going to have to fire you," "you are going to be fired because you are old," "old man, you are behind schedule, I need new blood and you are old," if made frequently enough may contribute to the creation of a hostile work environment.

This Court also agrees with the Report and Recommendation in that the Faragher/Ellerth defense is unavailable to GSK. The Faragher/Ellerth is not available "when a supervisor's harassment



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culminates in a tangible employment action such as discharge, demotion, or undesirable reassignment.” Faragher v. City of Boca Raton, 524 U.S. 807, 808 (1998); Burlington Indus. v. Ellerth, 524 U.S. 764, 765 (1998). GSK insists that Plaintiff was not terminated by the allegedly “harassing supervisor” but by Rodriguez, GSK’s Human Resources Director. It then argues that the Faragher/ Ellerth defense is available to it because the tangible employment action and the alleged harassment were carried out by two different persons. (Docket No. 186, p. 21).

There are two tangible and interconnected employment actions in this case: (1) the warning issued by Brandt that resulted in Plaintiff being placed on probation; and, (2) the termination which, according to GSK, was due to Plaintiff’s entry into its facilities while on probation without going to the infirmary. The warning which resulted in Plaintiff being placed on probation was issued by Brandt who allegedly harassed Plaintiff and whose comments possibly contributed to the creation of a hostile work environment. Hence, it is clear that a tangible employment action taken by Brandt may be directly related to the harassment allegedly carried out by him. This Court agrees with the Report and Recommendation in that the availability of Faragher/ Ellerth is barred.

6. The Report and Recommendation failed to dismiss the retaliation

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claim

GSK contends that the Report and Recommendation erred in finding a causal connection between the oral complaints made by Plaintiff to Carloni and Ruiz at the end of 2005 and the warning. It alleges that Plaintiff based his retaliation claim on the causal nexus between the EEOC charge and his termination. It contends that the connection between the oral complaints and the warning was never pleaded and should not have been used to retain the retaliation claim. (Docket No. 186, p. 22).

As the Report and Recommendation correctly points out, in a retaliation claim a plaintiff must show, by a preponderance of the evidence, that there exists a causal connection between the adverse employment action and a protected activity. Montalvo-León v. Wyeth Pharmaceuticals Co., 2007 WL 2905350 (D.P.R. 2007) (citing Mesnick v. General Electric Co., 950 F.2d 916 (1st Cir. 1991)). The Report and Recommendation found that the decision to terminate Plaintiff was taken in or around March 15, 2006. (Docket No. 179, p. 34). The EEOC charge was filed by Plaintiff on March 24, 2006, which was after the decision to terminate him was taken. No possible causal nexus may be found between the protected activity (the filing of the EEOC charge) and the adverse employment action (the termination).

A causal nexus was found, however, between the Plaintiff's oral complaints to Carloni and Ruiz at the end of 2005 and the

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warning of February 1, 2006. These oral complaints took place less than three months before the warning. The Report and Recommendation found, and this Court concurs, that there was enough temporal proximity between the complaints and the warning so that a causal nexus may be found. (Docket No. 179, p. 36). Temporal proximity does not, by itself, establish causation, "particularly when the larger picture undercuts any claim of causation." Ramírez v. Boehringer Ingeleim Pharmaceuticals, Inc., 425 F.3d 67, 83 (1st Cir. 2005) (citing Wright v. CompUSA, Inc., 352 F.3d 472, 478 (1st Cir. 2003)). This Court does not consider that the larger picture undercuts any claim of retaliation. On the contrary, the record suggests that Plaintiff was the only manager who was disciplined with a warning for failure to comply with a deadline and that said warning was less than three months after he complained about the harassment. Consequently, this Court finds that the Report and Recommendation is correct in refusing to dismiss the retaliation claim.

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**CONCLUSION**

For the reasons stated above, this Court hereby **ADOPTS** the Magistrate Judge's Report and Recommendation. The pending Motion for Summary Judgment (Docket No. 53) is **DENIED**.

IT IS SO ORDERED.

In San Juan, Puerto Rico, this 11th day of March, 2009.

S/Jay A. García-Gregory  
JAY A. GARCIA-GREGORY  
United States District Judge